

WE ARE BRAZIL IN MOTION

We are Rumo S.A., the largest independent railway logistics operator in Brazil, responsible for connecting production centers to four of the main national ports: Santos (SP), Paranaguá (PR), São Francisco do Sul (SC) and Rio Grande (RS). Our operations are primarily focused on the transportation of bulk agricultural commodities, as well as industrialized products and containers.



13,500 kilometers rail network, with a consolidated presence in more than **500** municipalities across **9** Brazilian states



We account for **44%** of the country's railway network



We operate a logistics system that covers **86%** of Brazil's export regions

RESULTS

Our operations are characterized by continuous investments in technology, capacity expansion, operational safety, and energy efficiency. We play a fundamental role in increasing the participation of rail in Brazil's transport matrix, contributing to the decarbonization of the supply chains we serve.

84.2 billion RTK transported, a **5.4%** increase compared to 2024

BRL 13.8 billion in net operating revenue

BRL 2.1 billion in adjusted net income

BRL 8.0 billion in adjusted EBITDA

BRL 6.1 billion in investments



We solve with efficiency and integrity

- ▶ Larger and heavier trains, with the consolidation of the **135 railway cars** model for grain transport
- ▶ **Cargo base diversification**, with growth in hardwood pulp, bauxite, and liquid fuels transportation
- ▶ **Expansion of railway access capacity** at the Port of Santos
- ▶ Approximately **80%** physical progress on the construction of the Mato Grosso Railway
- ▶ **3%** improvement in energy efficiency compared to the prior year



United for safety

- ▶ **Reduction in the accident rate (LTIF)** from 1.25 by 2024, to 0.66 by 2025, with zero fatalities in the year
- ▶ Restructured of the **Occupational Health and Safety Management System (OHSMS)**
- ▶ **Trilhando com Segurança Program** to raise awareness and engagement among contractors, encouraging safe behaviors
- ▶ **Expansion of the Monitoramento Continuado Program**, covering 100% of railway operations



We aim far with sustainability

- ▶ **3%** reduction in specific GHG emissions (gCO₂e/RTK)
- ▶ **7.3 million tCO₂e** avoided compared to road transport – equivalent to 1.6 million trucks on the roads
- ▶ **82.4%** of the energy consumed came from renewable sources, certified with I-REC
- ▶ 2nd consecutive year as **Triple B** in the CDP Climate, Water Security and Forests questionnaires
- ▶ Since 2021 in the portfolio of the **B3 Corporate Sustainability Index (ISE B3)**
- ▶ Since 2023 in the World and Emerging Markets portfolios of the **Dow Jones Sustainability Index (DJSI)**
- ▶ **Zero Landfill Certification** for the 2nd consecutive year in the Malha Norte
- ▶ Implementation and expansion of testing of **Brazil's first acoustic animal deterrent system**, aimed at preventing wildlife collisions on railways



People oriented

- ▶ **8,255** employees
- ▶ **32.2%** women in leadership positions
- ▶ **9,654** indirect employees
- ▶ **1,744** suppliers
- ▶ **Association with the Mulher 360 Movement**, that promotes gender equality and women's economic development
- ▶ **62** in the Net Promoter Score (NPS) of clients, a 19% improvement compared to 2024
- ▶ **BRL 52.5 million** in social investment
- ▶ Average of **26.29 hours** of training per employee

